Employee Performance Checklist

You may observe the following job-related performance problems and potential problems when an employee is experiencing difficulties in his/her life. This is not an exhaustive list, and there may be a variety of causes for these symptoms.

Absenteeism or Other Attendance Problems	Changes in Personal Habits
 Multiple instances of unauthorized absences. Excessive sick days. Frequent Monday and/or Friday absences. Repeated absences, particularly if they follow a pattern. Excessive tardiness, especially Mondays. Frequent use of unscheduled vacation days to cover absences. Instances of leaving work early. Unusual and increasingly improbable excuses for absences. Doesn't keep commitments. Higher absentee rate than other employees for absences. Frequent, unscheduled short-term absences (with or without medical explanation). Frequent absences from work location. Excessive lateness when returning from breaks, lunch, or dinner. Frequent trips to the water fountain or rest room. 	 Changes in personal appearance. Declining attention to personal hygiene. Reporting to work in other than normal condition. Returning from lunch or dinner in a noticeably different behavior mode. Wide swings in morale or mood. Excessive use of telephone (engaging in guarded conversations). Receiving unusual or inappropriate visitors at work. Creditors complaining to the supervisor or Human Resources Department regarding financial concerns. Violations of computer and/or Internet use policies. Bends or disregards rules. Steals or damages property. Doesn't follow established rules. Discloses confidential information. Misuses information for personal gain.

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Productivity/Other Performance Problems

Changed Relations with Co-workers and Customers

Missed deadlines – projects are late or	Over-reaction to real or implied
incomplete.	criticism.
Complaints from users of the employee's production or work.	Borrowing money from co-workers.
Improbable excuses for poor job	Unrealistic resentment to co-workers.
performance.	Complaints from co-workers/customers.
Wasting materials.	Avoidance of associates.
Alternate periods of high and low productivity.	Increasingly argumentative with co- workers and customers.
Difficulty in recalling instructions, details, deadlines, etc.	Blaming co-workers or customers for problems.
Difficulty in recalling own mistakes.	Verbally abusive.
Needs repeated instructions.	Threatens co-workers.
Increasing difficulty in handling complex	Sexually harasses co-workers.
assignments.	Physically abusive.
Jobs take longer than necessary to complete.	Tactless.
Spasmodic work habits.	Poor attitude.
Diminished morning performance.	Lack of follow-up.
Accidents on the job due to carelessness.	Inappropriate communication.
Accidents off the job that affect job	Inability to train others.
performance.	Unable to work independently.
Poor decision making.	
Sleeping on the job.	
Lies.	
Forgets obvious or important things.	
Doesn't keep up with technical development.	
Difficulty multitasking.	

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Safety and Judgment	Fitness for Duty
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Uses tools and equipment improperly.	Hung over.
Disregard for the safety of others.	Smells of alcohol.
Inattentive to safety procedures.	Slurred speech.
Takes unnecessary risks.	Difficulty walking.
Fails to weigh consequences.	Physically ill.
Doesn't use common sense.	Obviously impaired.
Difficulty making decisions.	Mental confusion.
Poor time management.	Disoriented.
Acts impulsively.	Hysterical.
Can't delegate.	Unable to maintain balance.
	Diminished motor skills.

